

# The Financial Service Firm's Roadmap to Cybersecurity, Compliance, and Growth



**Managed IT | Co-Managed IT | Cybersecurity**



**Preventing a Single Point of Failure for a Growing Investment Firm**

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## Part 1: Key Compliance Requirements

Financial services firms are under increasing pressure to keep pace with fast-evolving regulatory demands. Compliance workloads have surged by 35%, and over \$4.6 billion in global fines were issued in 2024 alone. As regulations tighten, firms must focus on the most impactful compliance areas to protect operations and reputation.

### High-Impact Regulations (Immediate Priority)

#### GDPR – General Data Protection Regulation

Affects any firm handling personal data from EU residents, regardless of where it operates. GDPR mandates that businesses obtain explicit consent for data collection, respond to individual data requests, and report breaches within 72 hours. Many overlook its global reach—recent fines include €310 million to LinkedIn Ireland and €290 million to Uber, both non-EU-based entities handling EU data.

#### SOX – Sarbanes-Oxley Act

Applies to all U.S. public companies and subsidiaries. Beyond financial transparency, SOX enforces strong internal cybersecurity controls and requires annual audits. Executives must certify financial reports under threat of heavy penalties—up to \$5 million in fines or 20 years in prison for willful misrepresentation. A common mistake is treating SOX as purely financial, rather than recognizing its significant IT implications.

#### BSA/AML – Bank Secrecy Act & Anti-Money Laundering

Covers banks, credit unions, and financial technology engaged in money services. The act requires financial institutions to report large transactions, monitor for suspicious activity, and verify customer identities through ongoing due diligence. Inadequate monitoring systems have proven costly—TD Bank received a record \$3 billion fine for BSA violations.

### Medium-Impact Regulations (Strategic Priority)

**The Anti-Money Laundering Act of 2020 (AML)** expands reporting and enforcement around beneficial ownership and shell company activity, raising both scrutiny and penalties.

**Payment Card Industry Data Security Standard (PCI DSS)** applies to any firm handling credit card data and requires ongoing data encryption, access controls, and regular security testing—not just one-time certification.

**The Gramm-Leach-Bliley Act (THE GLBA)** mandates clear privacy notices, customer data safeguards, and proper third-party vendor oversight—a common area of regulatory concern.

## Compliance Developments to Watch

Consumer Financial Protection Bureau (CFPB) Open Banking Rule (Rule 1033) continues to reshape consumer data access. While institutions with under \$850M in assets are exempt, larger firms must prepare to implement secure APIs between 2026 and 2030. The CFPB has approved Financial Data Exchange (FDX) as the first recognized technical standard body.

Additionally, AI adoption is rapidly accelerating, with 41% of financial firms allocating over 10% of their digital budgets to generative AI tools. But as usage grows, so do expectations for AI governance. Regulators are pressing for more transparency, risk mitigation, and accountability in AI-based decision-making.

### Who's Regulating Your Compliance?

Understanding the regulatory landscape means knowing which agencies have authority - and how costly missteps can be. In the U.S., key players include:

- **FinCEN** for AML enforcement.
- **SEC** for SOX compliance.
- **CFPB** for consumer protection and open banking.
- **OCC, FDIC, and Federal Reserve** for overall banking regulation.

In the EU, enforcement falls to:

- **National Data Protection Authorities** under GDPR.
- **AMLA**, the new pan-European AML regulator launched in July 2025.

### Next Steps for Financial Firms

With so many moving parts, the best approach is proactive and risk-based. Begin by mapping applicable regulations to your business operations and customer base. Automate compliance monitoring where possible, maintain detailed documentation, and train staff regularly to ensure audit readiness.

Don't wait for final regulatory guidance—start building systems today that can adapt to tomorrow's expectations.

### The Cost of Non-Compliance

**Compliance failures are more than legal risks—they carry financial and reputational consequences. In the first half of 2024 alone, regulators imposed \$263 million in AML-related fines. Recent enforcement examples include:**

- **TD Bank** - \$3 billion (BSA violations)
- **City National Bank** - \$65 million (risk deficiencies)
- **LinkedIn Ireland** - €310 million (GDPR)
- **OKX Exchange** - \$504 million (AML failures)



## Part 2: Building a Future-Ready IT Infrastructure

In 2025, nearly 80% of financial services firms plan to modernize their custom applications. But infrastructure transformation isn't just about tech upgrades—it's about staying compliant, secure, and competitive in a fast-changing industry. The question isn't if you'll modernize—it's how strategically you'll do it.

### What Does 'Future-Ready' Mean?

**A future-ready IT infrastructure is one that scales with your business, adapts to new regulations, and embeds security and compliance at every level.**

Core characteristics include:

- Scalability without complexity: Support growth without needing constant overhauls.
- Security-first design: Cybersecurity must be built in from the ground up—not added later.
- Hybrid-smart architecture: Cloud-first, with on-premise controls where needed.
- AI and automation readiness: To reduce technical debt and enable smarter decision-making.
- Compliance-embedded systems: Make regulatory reporting seamless, not stressful.



### Why Build IT Infrastructure for Tomorrow's Challenges Today?

**Future-proofing your IT infrastructure today helps avoid costly disruptions tomorrow.**

#### Regulatory Demands

- New laws like the EU's Digital Operational Resilience Act (DORA) (2025) require stronger digital resilience—acting now avoids last-minute compliance costs.

#### Cyber Insurance Standards

To qualify for coverage, insurers now expect:

- Multi-Factor Authentication (MFA), Endpoint Detection and Response (EDR), and regular vulnerability scans.
- Tested incident response plans and backups.

#### Leadership Transitions

- Modern systems ensure uninterrupted access and consistent operations during succession.

#### Staying Competitive

- By 2030, non-traditional tech players could dominate finance. Innovation is key to staying relevant.

#### Risks of Delay

- Legacy systems bring downtime, higher costs, and growing security vulnerabilities.

## Which Parts of Your IT Infrastructure Should Be Updated?



### Core Systems

Update if tasks are manual, integrations are complex, support is ending, or compliance reporting is slow.

*Take a phased upgrade approach.*



### Security

Update if you lack real-time threat detection, centralized monitoring, or fast incident response.

*Consider AI-powered security platforms.*



### Data & Analytics

Update if data is siloed, reports are slow, or risk analysis is limited.

*Implement modern, AI-ready data governance.*



### Cloud & Hybrid

Update if you're mostly on-prem, using basic cloud migrations, or struggling to scale.

*Build optimized, scalable cloud infrastructure.*



### Network

Update if you experience slowdowns, poor remote access, or single points of failure.

*Boost performance and redundancy.*



### Backup & Recovery

Update if backups aren't tested, Recovery Time Objectives are too long, or you rely on a single method.

*Keep backups isolated and regularly tested.*

## How to Modernize Without Disrupting Operations

To modernize with minimal disruption, start by assessing your current systems and prioritizing updates based on risk, compliance, and business impact. Use a phased approach and choose the right strategy—whether lifting and shifting, refactoring, rebuilding, or replacing systems. Run old and new systems in parallel to maintain continuity, and consider bringing in managed service providers to fill skill gaps. Most importantly, embed security at every stage of the process.

## Why Incident Response Planning Is Essential

The July 2024 CrowdStrike outage highlighted how vital a strong incident response plan is—especially for financial services. Quick detection, clear communication, and fast recovery can significantly reduce downtime and losses. A well-prepared plan should meet both regulatory and cyber insurance expectations.

### 0–4 hours:

- Automated threat detection.
- System isolation.
- Regulator and client notifications.

### 4–24 hours:

- Forensic investigation.
- Business continuity activation.
- Regulatory reporting (e.g., DORA within 24 hrs).

### 24+ hours:

- Full system recovery.
- Post-incident analysis.
- Insurance-aligned response actions.

## Part 3: Secure Succession Planning

After years of building trust and systems, succession is no time to overlook IT. Technology is often left out of succession planning, yet poor transitions can expose major vulnerabilities. For example, Guardian Analytics suffered a breach post-acquisition, compromising 150,000 customer records and costing \$1.4 million—an outcome no business wants.

### What Is Succession Planning?

Succession planning prepares for leadership or ownership changes due to retirement, resignation, or emergencies. Traditionally focused on finances and legalities, modern plans must now address the digital infrastructure that powers the business.

#### Core Components of Financial Services Succession Planning

##### Operational Continuity

- Ensure uninterrupted client services and retain institutional knowledge.

##### Regulatory Compliance

- Meet ongoing obligations even as leadership changes; Federal Financial Institutions Examination Council (FFIEC) requires cross-training and succession planning.

##### Digital Asset Management

- Securely transfer data, systems, and IP with proper access and documentation.

##### Vendor Relationship Transitions

- Maintain relationships with tech vendors and compliance providers to avoid service gaps.

##### Risk Mitigation

- Transitions attract cybercriminals—new leadership and IT gaps create exploitable windows.

#### How IT Can Impact the Succession Process

IT plays a crucial role in smooth succession. Without planning, service disruptions, security gaps, and compliance failures can occur. Unfilled roles like the ISO pose risks, and poor access control can leave sensitive data exposed. Protecting digital assets is essential during any leadership transition.

#### How to Ensure Client Data Transition Security

To protect client data during leadership changes, keep an up-to-date data inventory, maintain encryption, and update access keys. Communicate clearly with clients, preserve audit trails, assess vendor readiness, and test backup systems to ensure smooth, secure transitions.



#### Navigating Vendor & Third-Party Relationship Transfers

Effective digital handover requires securely documenting key information like passwords, access, and vendor details.

Use role-based access controls to simplify transitions, ensure structured knowledge transfer, maintain up-to-date vendor records, regularly test procedures, and establish emergency access protocols.

## Part 4: Leveraging Tech for Performance & Decision-Making

Many financial firms view technology as a cost center—something to fix when broken. But reactive, break/fix models waste time, limit innovation, and reduce ROI. Firms that take a strategic, performance-aligned approach unlock measurable gains in efficiency, revenue, and decision-making.

### You're Underestimating the Value of Technology

When technology is only addressed during outages or upgrades, you miss its potential to streamline operations and enhance service. System downtime, manual workarounds, and missed opportunities are signs that your business is trapped in reactive mode.

#### The Hidden Costs of Reactive IT:

- **Lost productivity** from outdated or inefficient systems.
- **Inability to scale** due to manual processes.
- **Poor client experience**—over 50% of customers will leave for more personalized service.
- **Falling behind digital-first competitors**—90% of banks say transformation is essential.

### The ROI You're Missing

Done strategically, technology can deliver strong returns across financial and non-financial areas.

#### Financial Gains:

- **Cost Savings:** Automation reduces manual labor; virtual meetings cut travel; cloud lowers infrastructure costs.
- **Capital Efficiency:** Avoid major data center costs through scalable cloud solutions.
- **Revenue Growth:** New tools enable upselling and entry into new markets.

#### Non-Financial Benefits:

- Enhanced client satisfaction.
- Better decision-making and forecasting.
- Faster product and service delivery.

### What Strategic Tech Helps You Achieve

Modern technology helps financial firms move from reactive to strategic growth by enhancing service, decision-making, and efficiency.

- **Improve Client Experience:** Use AI and cloud tools to deliver personalized, real-time financial advice that builds loyalty.
- **Make Smarter Decisions:** Analytics and AI uncover trends and guide actions across the business.
- **Automate & Scale:** AI chatbots and back-office automation boost service, cut manual work, and support growth.
- **Enhance Risk & Compliance:** Regulatory Technology tools enable faster, more accurate risk assessment and reporting.

# Aligning Tech with Business Goals

To get the most from technology, start with what you want to achieve—not what tools you want to buy.



## Start with Clear Objectives:

Are you aiming to reduce costs, grow revenue, or improve service delivery? Define your goals before choosing solutions.



## Use SMART KPIs:

Set measurable indicators to track progress.  
Example: *Increase sales by 10% within 12 months of implementing a CRM.*



## Calculate Total Cost of Ownership (TCO):

Factor in not just purchase costs but also training, maintenance, and support to get a full financial picture.



## Measure ROI Holistically:

- Cost and capital savings.
- Revenue growth.
- Non-financial value like improved processes and happier clients.



## Financial Evaluation Tools:

- Net Present Value: Understand long-term financial value.
- Payback period: See how long it takes for ROI to kick in.
- Break-even analysis: Identify the tipping point for success.

## Building a Smarter IT Environment

Your tech stack should enable real-time, data-driven decisions—not just keep systems running.

- **Unify Your Data:** Break down silos and modernize systems to improve insights.
- **Use Real-Time Analytics:** Leverage predictive tools and NLP for faster, smarter decisions.
- **Strengthen Governance:** Ensure consistent, accurate, and accessible data.
- **Automate Tasks:** Use AI to reduce errors and free up teams for higher-value work.
- **Focus on Integration:** Choose user-friendly tech that fits how your team works.

## How to Measure Tech Success

To measure the success of your technology investments, track key metrics across financial performance, operational efficiency, client experience, and scalability. Focus on ROI, cost savings, time reductions, and client satisfaction. Monitor system uptime, data quality, security, and staff adoption. For AI, evaluate accuracy, cost-efficiency, and user satisfaction. Regularly reviewing and refining these KPIs ensures your tech continues to deliver long-term value.



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